IMPACT OF SUSTAINABILITY REPORTING ON CORPORATE PERFORMANCE IN INDIA

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ABSTRACT

This paper investigates the role of sustainability reporting in corporate performance in India by looking at how companies' reporting on environmental, social and governance (ESG) issues impact financial performance and perception. Sustainability reports are a tool that is used by businesses worldwide, even in India, to communicate sustainability. The paper looks at the connections between sustainability efforts, company performance and the rise of ESG measures in corporate governance.

Keywords: Sustainability Reporting, Corporate Performance, ESG, India, Financial Performance, Corporate Governance

1. INTRODUCTION

Sustainability is the hot topic for corporations around the world as awareness of environmental degradation, social inequalities and sustainable governance take hold. Corporate sustainability has taken off in India as organisations have realised the need to embed environmental, social and governance (ESG) considerations in their operations. For business sustainability messaging one way to express is through sustainability reporting (emphasis on transparency around the environment, social impacts and governance).

Sustainability reporting is more than a legal obligation, it's also a tool that companies use to boost transparency, stakeholder relations and reputation. Regulatory authorities such as the Securities and Exchange Board of India (SEBI) have mandated listed companies to disclose ESG-related information in India for greater accountability and conformity with the international sustainability guidelines. It has led Indian companies to focus on comprehensive sustainability practices that are not just compliant, but are designed to generate value for the long-term interests of shareholders, workers, customers and society.

Whether or not sustainability reporting can be connected to business performance has been hotly contested and studied across the world. Some research has demonstrated that sustainability is good for financial performance, in terms of better risk management, brand awareness and productivity, but other research argues that sustainability's value is more subjective and difficult to quantify. With businesses more and more focused on sustainability in India, the investor and manager can't afford to ignore the impact of sustainability reporting on the performance of companies.

This paper attempts to understand the effects of sustainability reporting on India corporate performance through understanding the effects of open ESG reporting on the financial performance, operations, and corporate governance. In looking at how firms are doing with sustainability, this study is aimed at pointing out that sustainability is becoming a strategic corporate success factor in India.

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Vol-18, No-1, January - March, 2023 (UGC Care Listed Journal) ISSN: 2320-7698

2. LITERATURE REVIEW

2.1 Sustainability Reporting: What Does It Mean?

Sustainability reporting – It is a way of reporting a company's environmental, social and governance (ESG) impact and the way the company is addressing these in its business and strategy. It's the best tool for sharing a company's sustainable agenda and for establishing trust with investors, customers, employees, and the community. Global Reporting Initiative (GRI) is one of the most common sustainability reporting frameworks and gives businesses guidance on how to disclose their ESG activity in a consistent and transparent manner.

Sustainability reporting has come to India due to several reasons such as regulatory demands and an increasing acceptance of corporate responsibility. The Securities and Exchange Board of India (SEBI) in 2021 made it mandatory for the 1,000 biggest listed companies to report on their sustainability performance – the Business Responsibility and Sustainability Report (BRSR). This regulatory push has helped make sustainability reporting a much more popular document in India and companies are seeing it as a valuable resource to improve their public profile and get capital.

2.2 The Relationship Between Sustainability Reporting and Performance Of A Company.

Sustainability reporting has been a subject of many research projects. Most will agree that the relationship between sustainability and profit is positive, but it depends on a range of factors and how strong the connection will be.

- Financial and Risk Control: Companies that report on sustainability are typically considered better-placed to deal with longer term risks. Environmental risk like extraction or regulation can be for instance better predicted and prevented by businesses that make sustainability reports. This risk-management mindset can help you secure better financial health and achieve better profit (Clark, Feiner, & Viehs, 2015).
- Reputation & Customer Loyalty: Sustainability reporting can be also used to improve a company's image. If companies show they care about the environment and socially responsible attributes, then those consumers will feel that it is worthy of their loyalty and buy more from the company. Studies have demonstrated that companies who communicate their sustainability agenda generally see brand equity and consumer confidence increase (Bhattacharya & Korschun, 2008).
- Trust & Capital: Investors have started to factor ESG factors into their investments
 and the majority of institutional investors prefer the companies that have strong
 sustainability measures. Companies with higher ESG scores (because they are
 considered less risky by investors) have lower capital costs, Khan, Serafeim, and
 Yoon (2016) discovered. Sustainability reporting can also be transparent and
 accountable, making it possible for investors to assess a company's long-term
 viability.
- Satisfaction & Retention: Green-minded companies are also more desirable as a
 business. According to Robertson and Barling (2013), workers are more likely to be
 happy and invested in companies that match their values (e.g., environmental and
 social responsibility). Sustainability reporting can make organizations look like they
 share these values, which can translate into increased retention and productivity.

2.3 Sustainability Reporting in India

Sustainability reporting has been very popular in India recently as there is a regulatory environment for company transparency and accountability. SEBI's BRSR in 2021 was a first, in that it standardized the reporting practices for companies to share ESG practice. This regulatory push, along with increased public concern about the environment and social matters, has prompted more companies to begin reporting sustainability.

But even as sustainability gains popularity, there are problems. According to KPMG (2021), a survey showed that there are more and more Indian companies providing sustainability reports, but the level and detail is also variable. Some companies still don't seem to be able to bring ESG considerations into the core business model and report in very superficial or partial ways. In addition, India hasn't had any standardised approach to ESG reporting, which has left the comparison of sustainability performance of companies to investors and stakeholders.

2.4 Theoretical Underpinnings of Sustainability Reporting.

Theories of CSR and stakeholder theory outline the theoretical context for sustainability reporting in business. With CSR, companies would be expected to give back to society besides just the profit that they made, and this could be done by operating sustainably and reporting on it publicly. Stakeholder theory suggests that corporations aren't just accountable to shareholders, but to other stakeholders such as workers, customers, suppliers and the wider community. The sustainability report is a way that the companies can communicate with these stakeholders, building trust and collaboration.

In India, where corporate governance practices have developed over the past few years, sustainability reporting is a platform for better corporate governance. Disclosures of ESG practice reflect companies' interest in transparency, ethics and value creation in the long term – core principles of good governance.

2.5 Challenges in Sustainability Reporting

But there are several pitfalls when it comes to sustainability reporting, for businesses, in developing countries such as India. Lack of standardised reporting, disparate data collection and lack of understanding of non-financial effects are some of the major issues facing Indian companies. What's more, the majority of businesses find it hard to weave sustainability into their business strategies and so they have disjointed or poor sustainability efforts.

Despite these limitations, increasing focus on ESG issues in India and the world has prodded companies to be more robust with their reporting. There are some Indian companies who have started using international sustainability reporting norms, like GRI and Integrated Reporting to try and boost their brand and get in line with investor demand.

The research states that sustainability reporting has a profound effect on company performance (risk management, brand value, investor confidence, employee engagement and so on). The sustainability link to business outcomes varies from company to company, but when you implement sustainability as part of your business approach, you will benefit. Sustainability reporting is a very young sector in India, however regulatory initiatives such as SEBI's BRSR are helping to standardize and standardise ESG reporting. But there are still some problems with inconsistent reporting framework and the absence of incorporating ESG indicators into the business approach and resolving these will be very important to make sustainability reporting pay for itself in India.

Phalanx: A Quarterly Review for Continuing Debate Vol-18, No-1, January - March, 2023

(UGC Care Listed Journal) ISSN: 2320-7698

The summary: There are significant gaps in the research on the effect of sustainability reporting on corporate performance in India, especially in the long-term to finance and corporate governance.

3. METHODOLOGY

The paper makes a quantitative comparison of sustainability reporting and corporate performance. This sample is from Indian public listed companies which are required to report their sustainability practices. This information comes from sustainability reports, annual reports, and the last five years of financials. These are the Return on Assets (ROA), Return on Equity (ROE), and Stock Market Performance (SMP).

They use statistical techniques such as regression to calculate how sustainability reporting affects the performance metrics.

3. Quantitative Analysis

3.1 Introduction to Quantitative Analysis

This part includes an empirical study on how sustainability reporting affects business performance in India. This analysis will also examine how environmental, social and governance (ESG) transparency (reflected in sustainability reports) impacts major financial measures such as profitability, risk and stock market performance. The research is quantitative and applies statistical methods to explore relationships and potential causes between sustainability reporting and corporate performance metrics.

3.2 Research Hypothesis

The main hypothesis of the research is:

H1: Sustainability reporting and financial performance of Indian companies have a good correlation.

These are the sub-hypotheses themselves:

- H1a: Enterprises with high sustainability reports are profitable (ROA, ROE).
- H1b: A higher sustainability score means a lower stock price volatility and a more risky company.
- H1c: The better the sustainability reports of companies, the more investor confidence that manifests in stock returns or market performance.

3.3 Data Collection and Sample Selection

The sample used for this research is the top 100 IPOs of India by market capitalization who have to file sustainability reports under SEBI's Business Responsibility and Sustainability Report (BRSR) rules. The sustainability report data are taken from annual reports, sustainability reports and BRSR disclosures for the past 5 years (2018-2023). Corporate performance is evaluated by these financial indicators:

- ROA: Return on assets (ROA) A cost of capital or the rate at which an asset can be sold to produce profit.
- Return on Equity (ROE): Financial performance expressed as net income divided by shareholder's equity that describes the efficiency with which the firm is operating on its equity to make profits.

Vol-18, No-1, January - March, 2023 (UGC Care Listed Journal) ISSN: 2320-7698

- Stock Market Performance (SMP): Based on return of stocks and stock price volatility (std deviation of returns in the month).
- ESG Score: A total score, based on the company sustainability report, covering environmental, social and governance components, pulled from the GRI framework and other reporting requirements.

3.4 Variables and Model Specification

These are the study dependent variables:

Financial Performance Indicators:

- Return on Assets (ROA)
- Return on Equity (ROE)
- Stock Market Performance (SMP)

The independent variable is:

Sustainability Reporting:

ESG Score: This composite score is derived from the quantity and quality of sustainability disclosures. It covers environmental, social and governance parameters according to the Global Reporting Initiative (GRI) standard and SEBI's BRSR report format.

Here is the regression model we use to calculate the correlation between sustainability reporting and corporate performance:

Financial Performance= $\beta 0+\beta 1(ESG Score)+\epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial Performance\} = \beta 0+\beta 1(ESG Score) + \epsilon \setminus \{Financial$

Where:

- β0 is the intercept.
- β1 is the coefficient of ESG score (which will indicate the effect of sustainability reporting on financial performance).
- ε is the error term.

Additionally, a multivariate regression model is employed to control for other factors that may affect corporate performance, such as company size, industry type, and market conditions.

Performanceit=α+β1ESG

 $Scoreit+\beta 2 Sizeit+\beta 3 Leverageit+\beta 4 Growthit+\epsilon \setminus \{Performance\}_\{it\} = \alpha + \beta 1 + \beta 2 \cdot \{ESG Score\}_\{it\} + \beta 2 \cdot \{Size\}_\{it\} + \beta 3 \cdot \{Leverage\}_\{it\} + \beta 2 \cdot \{Size\}_\{it\} + \beta 3 \cdot \{Leverage\}_\{it\} + \beta 2 \cdot \{Size\}_\{it\} + \beta 3 \cdot \{Si$

Where:

- Size represents the natural logarithm of total assets, controlling for firm size.
- Leverage is the ratio of debt to equity, representing financial risk.
- Growth is the company's growth rate (measured by year-on-year change in revenue).

3.5 Descriptive Statistics

You get descriptive statistics which give you a hint on sample characteristics and context. The sample covers companies from industries ranging from manufacturing to energy,

Vol-18, No-1, January - March, 2023 (UGC Care Listed Journal) ISSN: 2320-7698

information technology and services. Below is the table of descriptive statistics for the variables of interest:

Variable	Mean	Median	Standard Deviation	Minimum	Maximu m
ESG Score	70.5	72	10.2	50	90
ROA (%)	8.2	7.5	4.1	2	20
ROE (%)	15.3	14.7	6.0	5	30
Stock Return (%)	12.1	10.8	9.5	-10	45
Stock Volatility	4.2	3.9	1.5	2.1	7.8

3.6 Correlation Analysis

Pearson correlation matrix is used to determine if the sustainability reporting (ESG Score) is correlated with financial performance measures. Here is the table with the main correlations:

Variable	ESG Score	ROA	ROE	Stock Return	Stock Volatility
ESG Score	1	0.45**	0.52**	0.39*	-0.25
ROA	0.45**	1	0.76**	0.32*	-0.30
ROE	0.52**	0.76**	1	0.38*	-0.35
Stock Return	0.39*	0.32*	0.38*	1	-0.18
Stock Volatility	-0.25	-0.30	-0.35	-0.18	1

The p-values for these correlations denote statistical significance at 5% (**), some of them are moderate to high positive correlations (e.g., between ESG Score and ROA, ROE) and others are low negative correlations (e.g., between ESG Score and stock volatility).

3.7 Regression Analysis

Here are the results of the multivariate regression analysis of the effects of sustainability reporting on corporate performance:

Variable	Coefficient	Standard Error	t-Statistic	p-Value	
ESG Score 0.02		0.005	4.00	0.001	
Size	0.05	0.012	4.17	0.000	
Leverage	Leverage -0.03		-3.75	0.003	
Growth 0.07		0.020	3.50	0.005	

Vol-18, No-1, January - March, 2023 (UGC Care Listed Journal) ISSN: 2320-7698

ESG Score coefficient: the coefficient of ESG Score is statistically significant (p = 0.001) and higher ESG score is correlated with better financial performance as ROA and ROE. This positive correlation with profit is the result of companies reporting on sustainability that have better returns. Further, Size and Growth have positive relationships with corporate performance whereas Leverage has negative relationships as seen in financial risk literature.

3.8 Conclusion of Quantitative Analysis

Quantitative data clearly suggests that sustainability reporting as expressed in ESG score positively impacts corporate performance in India. Company with more comprehensive sustainability reporting is more profitable (ROA and ROE), less volatile and has better stock performance. The results are in line with the hypothesis that good sustainability reporting can lead to better business performance through improved transparency, stakeholder trust and risk management.

Such findings suggest the need for strong sustainability reporting at Indian businesses as a way of achieving financial success and sustainability.

4. RESULTS AND DISCUSSION

4.1 Results Overview

The main aim of this research was to investigate sustainability reporting and corporate performance in Indian corporations. These results were a few key ones, and are summarised below:

Sustainability Reporting and Financial Results (ROA & ROE): There's a statistically significant positive correlation between the ESG Score (quality of sustainability reporting) and Return on Assets (ROA) and Return on Equity (ROE) from the regression. In particular, an ESG Score change of one unit translated to around 0.02 percentage points in ROA and ROE respectively. That means that more sustainable companies are also more profitable as their ESG measures help make their operations more efficient and less risky in the long run.

Sustainability Score and Performance of Stocks (Stock Return): The correlation coefficient between ESG Score and Stock Return is moderately positive (correlation = 0.39, p 0.05). The higher the ESG score, the better their stock performance. It's also borne out by the literature, where ESG considerations appear to be increasingly considered by investors and share prices in companies with higher sustainability scores are on the rise.

Sustainability Reporting and Risk Management (Stock Volatility): The negative correlation between ESG Score and Stock Volatility was extremely strong (correlation coefficient -0.25, p 0.05). The higher the company's ESG score, the less volatile its shares. It is conceivable that sustainability reporting boosts investor confidence by making it more transparent about long-term risks and approaches. This result converges with the theory that high ESG-performing companies are more risk averse, and therefore more in control of their financial performance.

Control Variables:

- Size: The company size, expressed as the natural logarithm of total assets, was strongly positive with financial performance, which suggests that larger companies were more profitable and reacted better to the stock market.
- Leverage: The ratio of debt to equity (leverage) was negatively related to
 performance as has been previously shown for highly leveraged companies due to
 increased financial risks, which impacts profitability and share price.

Growth: The higher growth rate, the better the financial position of the company.
 What this implies is that high growth businesses can get the upper hand from the market, something that could also be further developed by being sustainable.

4.2 Discussion

This study is further proof of the growing research evidence that there is a good correlation between sustainability reporting and performance, particularly for Indian firms. We describe these findings more closely below.

- Profitability (ROA & ROE): The positive correlation between ESG Score and ROA & ROE is consistent with the view that sustainability initiatives have better long-term financial returns. Those that report sustainability are those that identify inefficiencies early, handle resources better and take more sustainable actions which in turn improve the bottom line. This result lines up with research such as Clark et al. (2015), who concluded that sustainable companies are more efficient and profitable in operations. Even the enhanced financial results are due to better stakeholder relationships with investors, employees and customers that can be established by promoting transparency in sustainability reporting.
- Performance of Stock Market: The positive correlation between ESG Score and Stock Return reflects investor interest in sustainable companies. The new investors will prefer to buy shares in the value companies that share their values and do a good job of taking ESG risks. The result parallels Khan et al. (2016), who reported that firms with high ESG results are cheaper to invest in and return more in shares. The higher returns for stocks held by firms with robust sustainability disclosures are due to the fact that they are more appealing to philanthropic investors, and their longer-term activities are less risky.
- Stock Volatility (Risk Mitigation): The weak correlation between ESG Score and Stock Volatility means that sustainability reporting is a risk mitigator. It is typically more effective for companies with strong sustainability programmes to detect and contain environmental and social risks. And egregious ESG reporting also informs investors, which minimizes the uncertainty and holds the stock price in check. This conclusion is borne out by research like that of Eccles et al. (2014), who reported that when firms disclose sustainability programmes, stock prices are less volatile because they carry less risk.

Control Variables:

- Size: The positive association between company size and profitability is not surprising. The bigger the company, the better the access to capital, the greater the profitability and stock price. What's more, big businesses can have a better chance of adopting sustainability strategies because they can innovate and plan for the longterm.
- Leverage: The detrimental effects of leverage on results mean that if the company is extremely indebted, there will be more financial risk and it will hurt profitability and share price. The companies that are less indebted might also be more financially resilient, able to make more commitments to sustainable practices without having to bear the high debt servicing fees.
- Growth: Expansion: Often, high-growth businesses are the ones that attract investors for their scale. Sustainability can further add value by establishing that the firm has a

Vol-18, No-1, January - March, 2023 (UGC Care Listed Journal) ISSN: 2320-7698

long view and is actively working to manage long-term risk (which is in line with the general investor demand for steady growth).

4.3 What Does It Mean for Businesses and Governments?

- For Companies: What this study has taught us is that sustainability reporting is not just an obligation on the part of the government, but a business enabler that can lead to greater financial performance. If a company can adopt sustainability as part of their core strategy, it can compete with better risk control, better market performance and better profit. The strong correlation between ESG measures and the bottom line shows how business practices must be sustainable for long-term performance.
- For Policymakers: The results call for continued support of sustainability reporting.
 Since regulatory agencies such as SEBI have advocated for ESG disclosures to be
 more open, reporting architectures need to be further developed to be consistent,
 comparable and reliable. This will empower investors to make better decisions, and
 businesses with transparency on how to make better sustainability decisions.

4.4 Limitations and Future Research

This study gives some helpful details on the effects of sustainability reporting on corporate performance, but it has its limitations. The first is that the data is cross-sectional, so it's impossible to be absolutely sure about causality. Studies over the long term may be more helpful to see how sustainability measures will influence company performance in the long run.

The second one is that it covers companies listed on Indian stock exchanges and the findings are not applicable in case of other countries. In future studies, we may see the effects of sustainability reporting by country and region – for example, how different reporting mechanisms work and how it affects company performance.

Lastly, more research could probe the particular dimensions of ESG performance (e.g., environmental/social) to see which ones are most likely to have the largest influence on the bottom line.

The findings of this study indicate that sustainability reporting is positively related to the performance of corporates in India. The more companies that take a holistic approach to sustainability, and report it openly through high-quality ESG documents, the better their financial results, their stock returns and their risk exposure. All of these results add to the increasing body of evidence indicating that sustainability is not only a moral or regulatory responsibility but a core factor in business success in today's economy.

5. CONCLUSION

The present paper investigated how sustainability reporting impacts corporate performance in Indian corporations. We have performed quantitative analysis, which confirmed that sustainability reporting (eg ESG scores) is positively related to indicators of company performance such as profitability (ROA and ROE), stock market performance (stock returns) and risk management (stock volatility).

The conclusion is that companies that have strong sustainability reporting will also be more profitable, better on the market, and stable in their stock price. These findings make it more important than ever to include sustainability into business models not only to meet regulatory requirements but to help companies thrive over the long-term.

Here are a few insights from this research:

- Profitability and Financial Position: The more sustainability disclosures the better, the financial position of a company. Environmental, social and governance transparency can improve efficiencies and profits.
- Investor Trust: The strong impact of sustainability reporting on share price returns
 and lower stock volatility shows investors increasingly trust ESG initiatives. It is part
 of the reorientation in investment, as socially responsible investing is on the rise, and
 sustainable companies attract investors.
- Risk Reduction: The fact that sustainability reporting doesn't seem to have a
 correlation with stock price volatility suggests that firms with strong ESG initiatives
 reduce risk better, providing certainty to shareholders and enabling a more steady
 financial performance.
- Policy Relevance: The research points to the role of regulatory bodies like SEBI's BRSR policy in promoting better sustainability reporting. The focus must still be on policymakers ensuring that ESG disclosures are transparent and standardised in order to support corporate performance and investor trust.

The findings are promising, but the study is not perfect, for example it is cross-sectional and Indian companies. In future research, one might study the long-term data and cross-national and industry comparisons to better understand the international impact of sustainability reporting.

This study concludes with the clear and convincing evidence that sustainability reporting is beneficial for corporate social responsibility as well as a key lever for better financial results, risk control and business sustainability in the long run. Those that make sustainability part of their business strategy and report openly will have a higher chance of succeeding in a world that becomes more ESG-aware.

6. RECOMMENDATIONS

On the basis of these findings, the paper recommends this for Indian companies:

- ESG Disclosures: Companies must raise the quality and transparency of their sustainability reports to give investors more confidence.
- Bringing ESG to Business Strategy: Companies should build sustainability into business strategy at the intersection of the bottom line.
- Sector-led Sustainability Measures: Customized sustainability initiatives should be developed for each sector.
- Management Education: Managers must be educated on the role of sustainability in improving corporate governance and financial performance.

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